



Agenda Item Details

Meeting	Mar 22, 2022 - REGULAR MEETING AGENDA
Category	26. Internal Auditing
Subject	B. District-Wide Audit of School Internal Accounts
Type	Action
Fiscal Impact	No
Budgeted	No
Recommended Action	Acceptance of the audit report.

Each year, we audit the internal accounts of the schools. As part of this process, a percentage of schools (a representative sample) receive audits with full procedures, with the remaining schools receiving audits with limited procedures. Audits receiving full procedures are presented to the Board individually. Audits receiving limited procedures are included in the District-wide report. All audited schools are then combined into a District-wide audit report on internal accounts. This audit has been presented to and accepted by the Audit Committee, a standing committee of the Board. The audit is being presented to the Board for their review and entry into the minutes.

 [2021-06-30 - District-Wide - Report - FINAL.pdf \(471 KB\)](#)

Workflow

Workflow	Mar 2, 2022 5:59 PM :: Submitted by David Bryant. Routed to David Bryant for approval. Mar 2, 2022 5:59 PM :: Final approval by David Bryant
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Last Modified by David Bryant on March 2, 2022



District-Wide Report of School Internal Accounts

For the year ended June 30, 2021

Office of Internal Auditing
November 2021

David J. Bryant, CPA, CIA, CFE, CGFM, CRMA
Director – Internal Auditing

Audit Team:
Michèle A. Kiker, CFE, CGAP, CRMA
Senior Auditor

Preface

The Office of Internal Auditing serves to improve the fiscal accountability and enhance the public's perception of the management and operations of the Escambia County School District. This engagement strives to meet those objectives.

Audits, reviews, and other engagements are determined through a District-wide risk assessment process, and are incorporated into the annual work plan of the Office of Internal Auditing, as approved by the Audit Committee. Other assignments are also undertaken at the request of District management.

This engagement was conducted with the full cooperation of District operational staff and other District personnel.

Any recommendations included in this engagement are designed to improve operations and serve as the basis for informed discussions related to policies and procedures.

This engagement was conducted in accordance with the International Standards for Professional Practice of Internal Auditing, as promulgated by the Institute of Internal Auditors.

We thank the principals, assistant principals, bookkeepers, and various support personnel throughout the District for their cooperation and commitment.



Office of Internal Auditing
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Executive Summary

We have audited the internal accounts of the Escambia County School District's (the District) schools for the year ended June 30, 2021. These accounts are included as agency funds in the School Board's annual financial reports. These accounts and the annual financial statements are the responsibility of District management.

Based on a rotating audit schedule, each year District schools receive either a "full" audit (including extensive testing of transactions), or a "limited" audit, where only certain procedures are performed (such as obtaining third-party confirmation for all cash and investment accounts and reconciliation of bank statements and confirmations). Once all audits are complete, the financial information for all schools is then combined and presented in this report. In addition, compliance matters which were noted at numerous individual schools are summarized and communicated in the Detailed Results section below.

As of June 30, 2020, the 51 schools' internal accounts totaled \$3.45 million. There have been no school additions or closures since the previous audit. For all schools, a total of \$3.89 million in net receipts were received and \$3.75 million in adjusted disbursements (disbursements plus net journal entries) were made, which resulted in an ending balance as of June 30, 2021 of \$3.59 million.

In our opinion, the transactions included in the schools' internal accounts were generally consistent with applicable Florida Statutes, State Board of Education rules, and policies and procedures of the School Board. In addition, we determined the schools' financial records reconcile with bank statements and independent bank confirmations.

We determined the internal controls established by the District appear comprehensive, adequate, and effective. During our audit, we did become aware of matters that present opportunities for strengthening internal controls, increasing operating efficiencies, and/or assuring compliance with applicable laws, rules, regulations, policies and/or procedures. We feel these matters have risen to the level where it is necessary to bring them to management's attention. The matters are discussed in the Detailed Results section below.

We have communicated the audit results with various school-based and District-level personnel during the performance of our audits. We recommend District management continue to provide training and assistance to bookkeepers, including training related to matters discussed in the Detailed Results section below.

This report contains recommendations. The Executive Summary is intended to highlight the various aspects of the report. The full report should be read to understand the basis of our recommendations. We will follow-up on these recommendations during the subsequent school year.

Background

School internal funds are defined in the Internal Funds Policy Manual (the Manual) as “all monies collected and disbursed by school personnel within a school, for the benefit of the school, or a school sponsored activity.” As further explained in the Manual, “School internal funds shall be used to supplement activities approved by the school board when the District budgetary funds are not available or have been exhausted.” More plainly, internal funds include everything from money found on campus to collections from ticket sales for athletic events.

Each year, our office audits these internal accounts, based on authority granted in accordance with Florida Statute 1011.42, the Florida Department of Education’s Financial and Program Cost Accounting and Reporting for Florida Schools (Redbook), and the Charter for the Office of Internal Auditing.

These accounts are comprised of the individual account balances of 51 public schools and centers located within Escambia County, Florida. These schools and centers are governed by the Escambia County School District’s School Board, which consists of five elected members, representing five geographical districts in the county. The Superintendent of Schools serves as the executive officer of the School Board.

Historically, the Superintendent has been elected by the voters of the county. In 2016, the voters voted to change from an elected superintendent to a superintendent hired and appointed by the Board. This change took effect in November 2020.

In accordance with Florida Statutes, school internal accounts are accounted for as an agency fund. This fund is organized into sub-funds that represent the individual schools and centers within the District. Each sub-fund is divided into seven classifications: Athletics, Music, Classes, Clubs, Departments, Trusts, and General. Not all schools utilize all classifications.

In March 2020, the State Board of Education ordered all Florida schools to close. All school activities were canceled. Although the closure was initially to be a temporary measure, students did not return to campuses for the rest of the school year. With almost all activities canceled, only minimal financial activity occurred at the schools. This limited activity continued into the current school year. As such, the financial activity included in this report may not be indicative of a “normal” fiscal year and may not be comparable to the previous financial reports.

At year-end, the accounts are adjusted to the accrual basis for inclusion in the District's annual financial report. Given that students are released in late May, and almost all revenue and expenditures in internal accounts are generated from student activity, there are usually no material accounts payable or receivable as of the fiscal year ended June 30.

Any material accounts payable or receivable are the result of activity between the individual schools and the District. The net payable to the District from school internal accounts was \$60,611 and \$148,018 for the years ended June 30, 2020 and 2021, respectively.

The internal accounts of the schools in the District are governed by Chapter 8 of the State Board of Education Rules (Chapter 8), Florida Statutes, School Board policy, and various policies and procedures established by the operating management of the District.

Much of the governing policies are incorporated into the Manual. A copy of the Manual is made available to operating management and to bookkeepers who are responsible for school internal accounts.

Outside support organizations (school booster clubs and parent teacher associations) affiliated with the District's schools that operate independent of a school's internal accounts **are not included** in this report and **are not audited** by the Office of Internal Auditing. It is estimated that approximately \$3 million flows through outside support organizations annually, which would otherwise flow through school internal accounts.

The activity of charter schools, which are separate not-for-profit corporations each with a separate board of directors, does not flow through District school internal accounts. As such, their financial activity, which was approximately \$7.75 million for the fiscal year ended June 30, 2021, **is not included** in this report and **is not audited** by the Office of Internal Auditing. Audits of the charter schools' financial statements are conducted by other independent certified public accountants.

The activity of the Escambia County Public Schools Foundation (ECPSF), which is a separate not-for-profit entity with a separate board of directors, does not flow through District school internal accounts. As such, funds held by ECPSF on behalf of the schools, which was \$261,278 as of June 30, 2021, **is not included** in this report and **is not audited** by the Office of Internal Auditing.

Objective

The purpose of this report is to compile the financial information for all schools and centers in the District, and to document any compliance violations that were pervasive throughout all schools that received a "full" audit.

We believe our audits provide a reasonable basis for our opinion, findings, and recommendations.

Scope

Florida Statute 1011.07 states that the School Board is responsible for the administration and control of school's internal accounts. The Redbook requires school boards to provide for an annual audit of those accounts. Pursuant to this rule, we have audited the financial transactions of the internal accounts of the District's schools as of and for the fiscal year ended June 30, 2021. These accounts are the responsibility of the individual principals at each school. Oversight of these accounts and the annual financial statements are the responsibility of District management.

Methodology

Based on a rotating audit schedule, each year District schools receive either a "full" audit (including extensive testing of transactions), or a "limited" audit, where only certain procedures are performed (such as obtaining third-party confirmation for all cash and investment accounts and reconciliation of bank statements and confirmations). For the year ended June 30, 2021, 23 schools were selected for "full" audits.

Each individual school audit consists of three phases: planning, fieldwork, and reporting. The planning phase includes steps taken by the auditor to familiarize himself or herself with the school, and to determine their approach to the audit. The fieldwork phase involves the application of testing procedures to the financial records of the school. Finally, the reporting phase consists of communicating the results of the audit to the relevant parties in an easily readable and understandable format. Each phase consists of specific steps taken to ensure an audit is done in accordance with professional standards and currently accepted practices.

Detailed Results

Audit Comments

Our testing indicated that there was one matter that was significant enough to be brought to management's attention.

Fundraising Activities

Of the 23 schools that received "full" audits, four (17%) had multiple instances where Fundraiser Request/Reconciliation forms were either completed improperly or not utilized.

This is a repeat comment from previous district-wide reports:

2019-2020 Percentage of Schools – 25.00%
2017-2018 Percentage of Schools – 20.00%
2016-2017 Percentage of Schools – 29.41%
2015-2016 Percentage of Schools – 20.00%
2013-2014 Percentage of Schools – 45.83%

Chapter 8 Section III, 4.4 of the State Board of Education Rules states all fundraisers shall be planned to finance a specific objective and have the approval of the organization sponsor and the principal. In addition, the principal shall maintain control over the activity. The requirements of the rule are met through the proper completion of the Fundraising Request/Reconciliation form.

The Fundraising Guidelines Handbook approved by the School Board explains the use of the Fundraising Request/Reconciliation form. The Handbook states, “Completing Section I of this form will document the authorization of the fundraiser...At the conclusion of your fundraiser, complete Section II of the Fundraising Request/Reconciliation form...Review school internal funds reports to verify accuracy of postings to your account...Evaluate the success of your fundraising activity.”

See our recommendation in the Recommendations section below.

Opinion

Our responsibility is to express an opinion on the compliance of the transactions included in the accounts with the governing provisions of Florida Statutes, State Board of Education rules, and policies and procedures of the School Board, and to determine if the schools’ financial records reconcile with corresponding bank statements and independent bank confirmations. During our evaluation, we also assessed the adequacy and effectiveness of the schools’ system of internal controls.

In our opinion, the majority of transactions included in the schools’ internal accounts where a full audit was performed were generally consistent with applicable Florida Statutes, State Board of Education rules, and policies and procedures of the School Board. In addition, we determined the schools’ financial records reconcile with bank statements and independent bank confirmations.

We determined the internal controls established by the District appear comprehensive, adequate, and effective. During our audit, we did become aware of matters that present opportunities for strengthening internal controls, increasing operating efficiencies, and/or assuring compliance with applicable laws, rules, regulations, policies and/or procedures. These matters are communicated in the Detailed Results section.

Recommendations

The District provides specialized training throughout the year, and issues various reminders to bookkeepers via e-mail. **We encourage the District to continue to provide this training, and to include training specifically related to the following issue identified as a finding at multiple schools:**

- Fundraising Activities

Appendix A – Financial Information

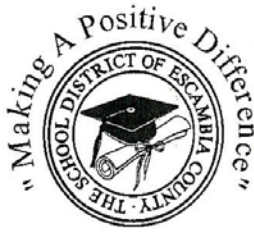
**ESCAMBIA COUNTY DISTRICT SCHOOL BOARD
SCHOOL INTERNAL ACCOUNTS - ELEMENTARY SCHOOLS
STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND NET JOURNAL ENTRIES
FOR THE YEAR ENDED JUNE 30, 2021**

ELEMENTARY	AUDITED BEGINNING BALANCE 7/1/2020	PRIOR YEAR ADJUSTMENT	RECEIPTS	DISBURSEMENTS	NET JOURNAL ENTRIES	ADJUSTED DISBURSEMENTS	AUDITED ENDING BALANCE 6/30/2021
Hellen Caro	\$ 63,859.08	\$ -	\$ 24,874.23	\$ 6,171.53	\$ 14,110.11	\$ 20,281.64	\$ 68,451.67
Jim Allen	11,493.44	-	14,703.67	5,077.35	7,510.29	12,587.64	13,609.47
Bellview	18,958.55	-	57,637.89	46,350.44	16,721.44	63,071.88	13,524.56
Bratt	53,518.39	-	77,679.43	66,559.64	9,968.19	76,527.83	54,669.99
Brentwood	17,011.98	-	9,003.46	542.71	8,240.97	8,783.68	17,231.76
N.B. Cook	74,437.97	-	42,471.71	11,211.83	27,855.21	39,067.04	77,842.64
Cordova Park	58,115.83	-	68,366.64	40,442.39	34,695.44	75,137.83	51,344.64
Ensley	27,811.26	-	47,247.84	41,486.41	865.11	42,351.52	32,707.58
Ferry Pass Elem	18,299.51	-	7,221.52	700.65	9,152.29	9,852.94	15,668.09
Montclair	3,519.19	-	24,173.95	64.50	14,600.16	14,664.66	13,028.48
Myrtle Grove	17,811.14	-	5,995.46	1,867.17	6,406.93	8,274.10	15,532.50
Navy Point	48,370.22	-	12,496.13	2,093.62	10,164.77	12,258.39	48,607.96
Oakcrest	16,861.82	-	14,819.21	12,267.77	5,461.32	17,729.09	13,951.94
Pine Meadow	90,262.58	-	21,144.89	775.13	14,013.29	14,788.42	96,619.05
Pleasant Grove	53,357.92	-	7,742.39	747.05	8,737.51	9,484.56	51,615.75
Scenic Heights	49,952.37	-	24,315.99	8,144.70	3,272.17	11,416.87	62,851.49
O.J. Semmes	15,392.93	-	4,224.45	2,445.48	5,314.53	7,760.01	11,857.37
Sherwood	10,820.06	-	10,958.34	1,818.25	8,743.54	10,561.79	11,216.61
A.K. Suter	21,372.27	-	6,173.60	1,054.76	6,481.19	7,535.95	20,009.92
Warrington Elem	17,948.92	-	2,456.07	2,302.98	559.40	2,862.38	17,542.61
C.A. Weis	5,926.97	-	25,280.60	20,117.76	5,929.96	26,047.72	5,159.85
West Pensacola	26,427.21	-	1,038.92	381.53	7,061.05	7,442.58	20,023.55
Reinhardt Holm	23,792.39	-	14,963.91	823.71	5,017.04	5,840.75	32,915.55
Lincoln Park	5,617.77	-	5,100.44	89.38	3,209.70	3,299.08	7,419.13
Longleaf	13,510.70	-	5,233.14	2,882.19	4,951.56	7,833.75	10,910.09
L.D. McArthur	61,984.52	-	81,348.00	69,743.58	10,095.96	79,839.54	63,492.98
Beulah Elem	71,669.20	-	15,904.28	3,830.35	1,807.99	5,638.34	81,935.14
R.C. Lipscomb	168,349.63	-	43,869.28	8,577.15	16,911.55	25,488.70	186,730.21
Blue Angels	61,209.75	-	11,905.10	6,899.53	9,615.84	16,515.37	56,599.48
Molino Park	20,986.76	-	22,541.53	6,098.72	11,620.81	17,719.53	25,808.76
Global Learning	12,987.46	-	43,480.88	21,668.13	24,121.45	45,789.58	10,678.76
Kingsfield	33,723.52	-	37,808.82	4,046.09	21,843.47	25,889.56	45,642.78
TOTAL ELEMENTARY	\$1,195,361.31	\$ -	\$ 792,181.77	\$ 397,282.48	\$ 335,060.24	\$ 732,342.72	\$ 1,255,200.36

Appendix A - Financial Information (Continued)


**ESCAMBIA COUNTY DISTRICT SCHOOL BOARD
SCHOOL INTERNAL ACCOUNTS - ELEMENTARY SCHOOLS
STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND NET JOURNAL ENTRIES
FOR THE YEAR ENDED JUNE 30, 2021**

SECONDARY	AUDITED BEGINNING BALANCE 7/1/2020	PRIOR YEAR ADJUSTMENT	RECEIPTS	DISBURSEMENTS	NET JOURNAL ENTRIES	ADJUSTED DISBURSEMENTS	AUDITED ENDING BALANCE 6/30/2021
Bellview Middle	\$ 49,164.40	\$ -	\$ 19,212.91	\$ 8,964.99	\$ 12,018.05	\$ 20,983.04	\$ 47,394.27
Beulah Middle	33,643.48	-	43,345.82	8,282.86	40,976.17	49,259.03	27,730.27
Ransom Middle	50,957.05	-	33,500.44	10,138.75	36,615.97	46,754.72	37,702.77
Escambia High	173,157.86	-	167,186.86	85,130.80	88,279.48	173,410.28	166,934.44
Ferry Pass Middle	95,750.76	-	27,045.16	18,422.75	20,396.83	38,819.58	83,976.34
Pensacola High	158,409.15	-	202,853.11	112,216.06	73,584.44	185,800.50	175,461.76
J.M. Tate High	477,601.96	-	499,533.14	154,368.79	358,524.57	512,893.36	464,241.74
Ernest Ward Middle	80,937.89	-	44,331.10	3,076.62	36,031.11	39,107.73	86,161.26
Warrington Middle	16,976.74	-	15,068.66	20,084.78	3,325.78	23,410.56	8,634.84
J.H. Workman Middle	42,978.32	-	10,551.29	8,436.75	4,978.06	13,414.81	40,114.80
Brown Barge Middle	59,889.89	-	21,712.57	8,738.55	22,654.40	31,392.95	50,209.51
Pine Forest High	159,240.57	-	138,976.52	84,506.50	(6,815.46)	77,691.04	220,526.05
B.T. Washington High	244,400.17	-	197,365.66	91,543.49	87,521.42	179,064.91	262,700.92
James C. Bailey Middle	137,440.90	-	27,911.91	20,980.02	25,355.53	46,335.55	119,017.26
Northview High	167,394.02	-	236,110.48	51,006.39	118,414.34	169,420.73	234,083.77
West Florida Tech. High	179,594.17	-	271,795.59	144,921.08	120,052.53	264,973.61	186,416.15
TOTAL SECONDARY	\$ 2,127,537.33	\$ -	\$ 1,956,501.22	\$ 830,819.18	\$ 1,041,913.22	\$1,872,732.40	\$ 2,211,306.15
CENTER							
George Stone	\$ 58,232.38		1,121,816.85	1,041,344.22	74,285.38	1,115,629.60	\$ 64,419.63
Success Academy	2,276.55		3,043.64	925.64	2,753.70	3,679.34	1,640.85
Escambia Westgate	63,724.24		21,003.19	2,835.11	19,235.84	22,070.95	62,656.48
TOTAL CENTERS	\$ 124,233.17	\$ -	\$ 1,145,863.68	\$ 1,045,104.97	\$ 96,274.92	\$1,141,379.89	\$ 128,716.96
TOTAL ALL LOCATIONS	\$ 3,447,131.81	\$ -	\$ 3,894,546.67	\$ 2,273,206.63	\$ 1,473,248.38	\$3,746,455.01	\$ 3,595,223.47



Memorandum

To: David Bryant
Director Internal Auditing

From: Debbie Fussell 
Director, Accounting Operations

Date: December 7, 2021

Subject: 2020-2021 District-Wide Report of School Internal Funds

The comment noted in the audit report is a basic procedure that is included in training sessions offered to secretaries and bookkeepers throughout the school year. As an additional measure, the financial analyst meets with each school who receives audit comments to discuss each finding and to assist the bookkeeper/secretary resolve the issues. The district will continue to provide training opportunities and individual assistance as needed to help schools achieve compliance with the Internal Funds Policies and Procedures.

We appreciate your support and professionalism.